THE UNIVERSITY OF MICHIGAN
REGENTS' COMMUNICATION

ITEM FOR INFORMATION
November 30, 2015

REPORT ON VOLUNTARY SUPPORT

SUMMARY BY SOURCE

The following figures include outright gifts and pledge payments for all purposes, from all fundraising efforts within the University. Not included are pledges at original face value, bequests not yet distributed, or deferred payment devices such as insurance policies.

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<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td><strong>Individuals:</strong></td>
<td></td>
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</tr>
<tr>
<td>Living Individuals</td>
<td>$60,043,349</td>
<td>$71,375,962</td>
<td>$15,487,911</td>
<td>$22,527,077</td>
</tr>
<tr>
<td>Realized Bequests</td>
<td>6,586,518</td>
<td>24,308,631</td>
<td>2,872,729</td>
<td>2,669,789</td>
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<tr>
<td><strong>Total Individuals</strong></td>
<td>66,629,867</td>
<td>95,684,593</td>
<td>18,360,640</td>
<td>25,196,866</td>
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<tr>
<td>Corporations</td>
<td>7,041,942</td>
<td>5,201,865</td>
<td>690,439</td>
<td>804,553</td>
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<tr>
<td>Foundations</td>
<td>11,739,946</td>
<td>19,833,081</td>
<td>835,114</td>
<td>6,904,956</td>
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<tr>
<td>Associations/Others</td>
<td>2,719,955</td>
<td>10,275,180</td>
<td>244,216</td>
<td>1,725,446</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>$88,131,710</td>
<td>$130,994,719</td>
<td>$20,130,409</td>
<td>$34,631,821</td>
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</table>

SUMMARY BY TYPE OF GIFT

<table>
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<tr>
<th></th>
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<tbody>
<tr>
<td>Cash and Equivalents</td>
<td>$83,152,740</td>
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<td>Life Income Agreements</td>
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<td>Outside Managed Irrevocable Trusts</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>$88,131,710</td>
<td>$130,994,719</td>
<td>$20,130,409</td>
<td>$34,631,821</td>
</tr>
</tbody>
</table>

Respectfully submitted,

[Signature]

Jim A. May
Vice President for Development

December 2015
ITEM FOR INFORMATION
November 30, 2015
REPORT ON VOLUNTARY SUPPORT

SUMMARY BY SOURCE

<table>
<thead>
<tr>
<th>SOURCES OF GIFTS</th>
<th>STATE OF MICHIGAN</th>
<th>OUTSIDE OF STATE</th>
<th>STATE OF MICHIGAN</th>
<th>OUTSIDE OF STATE</th>
<th>GIFTS RECEIVED</th>
<th>% OF GIFT RECEIPTS</th>
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<tbody>
<tr>
<td>Individuals:</td>
<td></td>
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<tr>
<td>Living Individuals</td>
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<td>66.0%</td>
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<tr>
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<td>26.5%</td>
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<td>84.2%</td>
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DONORS

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<th>% OF DONORS</th>
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<td>Associations/Others</td>
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<td>TOTAL Donors</td>
<td>69.8%</td>
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December 2015
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<tr>
<td>Taubman Arch &amp; Urban</td>
<td>765</td>
<td>790</td>
<td>813</td>
<td>236</td>
<td>227</td>
<td>$841,056</td>
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<td>Art and Design</td>
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<td>580</td>
<td>678</td>
<td>169</td>
<td>265</td>
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<td>Ross School of Business</td>
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<td>7,177</td>
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<td>2,114</td>
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<td>616</td>
<td>687</td>
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<td>Engineering</td>
<td>7,449</td>
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<td>7,924</td>
<td>2,257</td>
<td>2,640</td>
<td>19,380,422</td>
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<td>School of Information</td>
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<td>1,494</td>
<td>1,177</td>
<td>328</td>
<td>350</td>
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<td>Kinesiology</td>
<td>603</td>
<td>953</td>
<td>683</td>
<td>199</td>
<td>216</td>
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<td>1,235</td>
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<td>LSA</td>
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<td>16,070</td>
<td>16,637</td>
<td>4,630</td>
<td>5,082</td>
<td>35,202,954</td>
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<td>School of Music, Theater &amp; Dance</td>
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<td>3,881</td>
<td>4,331</td>
<td>1,265</td>
<td>1,412</td>
<td>10,631,842</td>
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<td>Natural Resources &amp; Env.</td>
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<td>837</td>
<td>838</td>
<td>246</td>
<td>231</td>
<td>4,363,982</td>
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<td>Nursing</td>
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<td>1,751</td>
<td>1,610</td>
<td>624</td>
<td>601</td>
<td>681,822</td>
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<td>Pharmacy</td>
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<td>1,057</td>
<td>1,074</td>
<td>338</td>
<td>330</td>
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<td>Public Health</td>
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<td>1,614</td>
<td>1,460</td>
<td>437</td>
<td>521</td>
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<td>Ford School Public Policy</td>
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<td>681</td>
<td>714</td>
<td>210</td>
<td>147</td>
<td>800,768</td>
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<td>910</td>
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<td>1,116</td>
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<td>Health System</td>
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<td>VP for Medical Affairs</td>
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<td>19,398</td>
<td>7,360</td>
<td>6,968</td>
<td>54,395,035</td>
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<td>Hospital</td>
<td>8,413</td>
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<td>2,775</td>
<td>2,674</td>
<td>7,827,090</td>
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<td>Dearborn Campus</td>
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<td>3,005</td>
<td>2,795</td>
<td>1,009</td>
<td>1,273</td>
<td>1,615,529</td>
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<td>Flint Campus</td>
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<td>1,677</td>
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<td>727</td>
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<td>Alumni Association</td>
<td>2,976</td>
<td>2,959</td>
<td>3,661</td>
<td>1,395</td>
<td>1,706</td>
<td>843,626</td>
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<td>Athletics</td>
<td>32,064</td>
<td>31,674</td>
<td>32,896</td>
<td>2,889</td>
<td>4,085</td>
<td>41,081,605</td>
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<tr>
<td>Museum of Art</td>
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<td>1,036</td>
<td>1,157</td>
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<td>348</td>
<td>6,923,919</td>
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<tr>
<td>Univ Library</td>
<td>720</td>
<td>688</td>
<td>645</td>
<td>220</td>
<td>186</td>
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### Unit Report of Gifts Received

#### 4 Year Report as of November 30, 2015

<table>
<thead>
<tr>
<th>UNIT</th>
<th>Transactions</th>
<th>Dollars</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Fiscal Year Ended June 30,</td>
<td>Fiscal Year Ended June 30,</td>
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<tr>
<td>Univ Musical Society</td>
<td>2,333</td>
<td>2,801</td>
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<tr>
<td>Office of the President</td>
<td>627</td>
<td>1,226</td>
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<tr>
<td>WUOM/WVGR</td>
<td>116,822</td>
<td>144,875</td>
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<tr>
<td>VP Academic &amp; Provost</td>
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<td>358</td>
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<tr>
<td>CCEW</td>
<td>574</td>
<td>473</td>
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<td>Clements Library</td>
<td>647</td>
<td>681</td>
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<tr>
<td>Office of Financial Aid</td>
<td>2,051</td>
<td>2,002</td>
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<tr>
<td>Bentley Historical Library</td>
<td>215</td>
<td>218</td>
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<tr>
<td>Botanical Gardens &amp; Arboretum</td>
<td>2,251</td>
<td>2,221</td>
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<tr>
<td>VP Development</td>
<td>144</td>
<td>162</td>
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<tr>
<td>VP Finance</td>
<td>463</td>
<td>658</td>
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<tr>
<td>Pending/Unallocated</td>
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<tr>
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<td>VP Research</td>
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<td>73</td>
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<td>Inst of Social Research</td>
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<td>339</td>
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<td>VP Student Affairs</td>
<td>3,327</td>
<td>3,745</td>
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<tr>
<td>Other</td>
<td>42</td>
<td>46</td>
</tr>
<tr>
<td>TOTAL</td>
<td>261,025</td>
<td>291,714</td>
</tr>
<tr>
<td>TOTAL DONORS</td>
<td>128,775</td>
<td>127,516</td>
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</table>
The University of Michigan  
Office of Development  
SOURCE of Gifts  
as of November 30, 2015

<table>
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<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Individuals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Living Individuals</td>
<td>$250,960,756</td>
<td>$289,828,512</td>
<td>$250,080,387</td>
<td>$60,043,349</td>
<td>$71,375,962</td>
</tr>
<tr>
<td>Realized Bequests</td>
<td>29,723,020</td>
<td>40,313,880</td>
<td>38,522,592</td>
<td>6,586,518</td>
<td>24,308,631</td>
</tr>
<tr>
<td><strong>Total Individuals</strong></td>
<td>280,683,776</td>
<td>330,142,392</td>
<td>288,602,979</td>
<td>66,629,867</td>
<td>95,684,593</td>
</tr>
<tr>
<td>Corporations</td>
<td>16,984,817</td>
<td>21,615,519</td>
<td>23,846,910</td>
<td>7,041,942</td>
<td>5,201,865</td>
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<tr>
<td>Foundations</td>
<td>45,856,482</td>
<td>60,539,911</td>
<td>60,311,743</td>
<td>11,739,946</td>
<td>19,833,081</td>
</tr>
<tr>
<td>Associations</td>
<td>13,122,352</td>
<td>23,470,429</td>
<td>27,385,198</td>
<td>2,719,955</td>
<td>10,275,180</td>
</tr>
<tr>
<td><strong>TOTAL DOLLARS</strong></td>
<td>$356,647,427</td>
<td>$435,768,251</td>
<td>$400,146,830</td>
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<td>$130,994,719</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Individuals</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Living Individuals</td>
<td>253,707</td>
<td>284,481</td>
<td>296,313</td>
<td>90,105</td>
<td>103,942</td>
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<td>364</td>
<td>444</td>
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<td>145</td>
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<td><strong>Total Individuals</strong></td>
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<td>284,827</td>
<td>296,757</td>
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<td>Corporations</td>
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<td>4,682</td>
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<td>1,315</td>
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<td>629</td>
<td>599</td>
<td>580</td>
<td>157</td>
<td>175</td>
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<tr>
<td>Associations/Others</td>
<td>1,447</td>
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<td>444</td>
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<td>291,714</td>
<td>303,341</td>
<td>92,160</td>
<td>106,021</td>
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We undertook an analysis of 'Private Corporation' reporting and, in keeping with both CASE standards and peer practices, are now reporting this support under 'Corporations' rather than consolidated under 'Individuals' based on the Private Owners.
<table>
<thead>
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<th>DISTRIBUTION</th>
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<th>2014</th>
<th>2015</th>
<th>November 30, 2015</th>
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<td>$10,124,365</td>
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<td>Endowment Restricted - Athletics</td>
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<td>206,560</td>
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<td>4,434,973</td>
<td>428,576</td>
<td>24,455</td>
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<tr>
<td>Endowment Restricted - Op and Maint of Plant</td>
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<td>126,851</td>
<td>409,253</td>
<td>23,947</td>
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<tr>
<td>Endowment Restricted - Other</td>
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<td>7,888,449</td>
<td>2,346,856</td>
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<td>2,972,778</td>
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<td>Endowment Restricted - Student Financial Aid</td>
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<tr>
<td>Endowment Unrestricted</td>
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<td>500</td>
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<td>Gifts by U-M ALUMNI</td>
<td>Gifts by NON-ALUMNI</td>
<td>TOTAL GIFTS</td>
</tr>
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### Gifts by INDIVIDUALS by Unit

**as of November 30, 2015**

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<th>UNIT</th>
<th>Gifts by UNIT ALUMNI</th>
<th>Gifts by U-M ALUMNI</th>
<th>Gifts by NON-ALUMNI</th>
<th>TOTAL GIFTS</th>
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# The University of Michigan
## Office of Development
### Gifts by SOURCE by Unit
#### as of November 30, 2015

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1011 Foundation, Inc., Santa Monica, California
   For the President's Fund 10,000

Patrice K. Aaron Family Foundation, Ann Arbor
   For research in the College of Literature, Science, and the Arts 75,000

AbbVie, Inc., North Chicago, Illinois
   For support in the School of Public Health 10,000

Adenoid Cystic Carcinoma Research Foundation, Needham Heights, Massachusetts
   For research in the Life Sciences Institute 50,000

Alcoa, Inc., Pittsburgh, Pennsylvania
   For support in the College of Engineering and the Stephen M. Ross School of Business 50,000

Charles R. Aldrich Revocable Trust, Avon, Ohio
   For the Charles R. Aldrich Scholarship Fund in the College of Literature, Science, and the Arts 20,000

Alex's Lemonade Stand Foundation, Ardmore, Pennsylvania
   For research in the Medical School 50,000

Joseph Allen, Palm Beach, Florida
   440 shares of Precision Castparts Corp. common stock;
   For support in the Museum of Art 101,594

Alliance of Automobile Manufacturing, Inc., Washington, District of Columbia
   For research at the University of Michigan 62,500

Maria D. Allo, Los Altos, California
   For the Maria D. Allo, M.D., Endowed Scholarship Fund in the Medical School 20,000

Alro Steel Corporation, Jackson
   For support in the Department of Athletics 61,840
   For research in the Medical School 507,752

American Gastroenterological Association Foundation, Bethesda, Maryland
   For research in the Medical School 22,500

American Heart Association Midwest, Southfield
   For research in the College of Engineering 12,608

American Society of Colon and Rectal Surgeons Research Foundation, Arlington Heights, Illinois
   For research in the Medical School 75,000

American Society of Hematology, Washington, District of Columbia
   For research in the Medical School 12,500

Analog Devices, Norwood, Massachusetts
   For research in the College of Engineering 85,000

Stanley R. Andrie, Muskegon
   For support in the Department of Athletics 15,840

Anonymous Donor
   For support in the College of Literature, Science, and the Arts 50,000

Anonymous Donor
   For research in the Life Sciences Institute 1,700,000

Anonymous Donor
   For student support at the University of Michigan 18,780

Anonymous Donor
   For support in the School of Nursing 10,000

Anonymous Donor
   For research in the Medical School 100,000

Anonymous Donor
   For research in the Medical School 250,000
Michael D. Auerbach, Hillsborough, New Jersey
   For the Ford School BA Future Leaders Fund in the Gerald R. Ford School of
   Public Policy and for support in the College of Engineering 20,000

Baiardi Family Foundation, Inc., Harbor Springs
   For the Cindy J. Baiardi Research Fund in the Medical School 15,000

Bettie J. Baker Estate
   For support in the Center for the Education of Women 12,412

Thomas O. Ballard Trust, San Francisco, California
   For student support in the School of Dentistry 10,000

Arthur D. Barondes, Alexandria, Virginia
   For the Marjorie Vaughan Barondes Fund in the School of Education and for
   support at the University of Michigan 48,592

Dail R. Bay Estate
   For the Dail R. and Rose Marie Bay Endowed Fund in the College of
   Engineering 45,000

A. Louise Bazil, Bloomfield Hills
   75 shares of International Business Machines Corp. common stock;
   For the Gilbert M. Bazil M.D. Scholarship Fund in the Medical School 10,356

Arthur & Melissa Bechhoefer Fund, Cincinnati, Ohio
   For research in the Medical School 10,000

Bell Charitable Foundation, Rancho Santa Fe, California
   For support in the Medical School 20,000

Jack L. Berman, Los Angeles, California
   For the Drs. Jack L. and Barbara A. Berman Merit Scholarship Fund in the
   Medical School 20,000

Mark J. Bevington, Ottawa Hills, Ohio
   For the Bevington Family Scholarship Fund at the University of Michigan 10,000
The Bishop Foundation, Lebanon, Pennsylvania
   For research in the Medical School 10,000

Paul W. Blavin, Los Angeles, California
   For support in the Department of Athletics and at the University of Michigan 13,670

Bliss Family Trust at the Fidelity Charitable Gift Fund, Cincinnati, Ohio
   For support in the School of Information 10,000

The George and June Block Family Foundation, Deerfield, Illinois
   For research in the Medical School 10,000

William J. Bogaard, Pasadena, California
   1,900 shares of Wells Fargo & Co. common stock;
   For the William J. and Claire W. Bogaard Endowed Scholarship Fund in the
   Law School 104,206

Joseph A. Boshart, Boca Raton, Florida
   100 shares of W.R. Grace & Co. common stock;
   For the Geraldine L. Boshart Scholarship Fund in the College of Literature,
   Science, and the Arts 10,098

Frederick W. Buckman, Vancouver, Washington
   1,500 shares of Stancorp Financial Group common stock;
   For the John C. Lee Fellowship Fund in the College of Engineering 170,258

Buhr Foundation, Ann Arbor
   For the Buhr Family Fund for Aortic Valve & Aortic Disease Research in the
   Medical School 10,000

Valerie F. Bullen, Ann Arbor
   For support in the C.S. Mott Children's Hospital and the Medical School in
   memory of G. Rex Bullen, for support in the College of Literature, Science,
   and the Arts in memory of Otto Graf, for the Frank J. Lemper Scholarship
   Fund in Civil Engineering in the College of Engineering in memory of Frank
   J. Lemper and for support in the Law School 10,000

The Burroughs Wellcome Fund, Research Triangle Park, North Carolina
   For research in the School of Public Health 349,989
Randall W. Buss, Fort Myers, Florida
For the Mark B. Orringer, M.D., Collegiate Professorship in Thoracic Surgery
Fund in the Medical School 30,000

Car City, Grand Rapids
For support in the Department of Athletics 14,720

Wai T. Chang, Danville, California
5,494 shares of various corporate common stocks;
For the Chang Fund and for support in the College of Engineering 516,477

John Q. Cheng, Hong Kong
For the Jean Zhang and John Cheng Endowed Fund, the Mei Juan and Jia Xin
Endowed Fund, and for the Da and Rui Ke Endowed Fund in the College of
Engineering 27,500

The Children's Heart Foundation, Lincolnshire, Illinois
For support in the Medical School 12,500

Cisco Systems, Inc., San Jose, California
For the C.S. Mott Children's Hospital Golf Classic Benefit Fund 22,500

Joel D. Clark, Plymouth
For research in the Medical School 20,000

President Emerita Mary Sue Coleman and Dr. Kenneth Coleman, Ann Arbor
650 shares of Johnson & Johnson common stock;
For the Mary Sue Coleman and Kenneth M. Coleman Student Global
Experience Fund at the University of Michigan 65,904

Community Foundation for Southeast Michigan, Detroit
For research at the University of Michigan and for support at the University of
Michigan-Dearborn 62,000

Concern Foundation, Los Angeles, California
For research in the Medical School 30,000

Howard J. Cooper Jr., Ann Arbor
For support in the Department of Athletics 12,560
Robert D. Coven, New York, New York  
For support in the Department of Athletics  10,880

Crohn's & Colitis Foundation of America, Inc., New York, New York  
For research in the Medical School  42,063

CSquared Innovations, Inc., Farmington Hills  
For research at the University of Michigan-Dearborn  30,000

Curvey Family Foundation, Boston, Massachusetts  
For the Ronald and Eileen Weiser Food Allergy Fund in the Medical School  10,000

Sheldon H. Davis, Northville  
705 shares of Coca-Cola Co. common stock;  
For research in the Medical School  30,037

Deloitte Foundation, Wilton, Connecticut  
For employee matching gifts  227,424

Dermatology Foundation, Evanston, Illinois  
For research in the Medical School  13,750

Detroit Tigers, Inc., Detroit  
For the Bernard Maloy Scholarship Fund in the School of Kinesiology  14,700

Timothy L. Dickinson, Ann Arbor  
500 shares of Tempur Sealy International Inc. common stock;  
For the Timothy L. Dickinson and Anja Lehmann Global Education Fellowship Fund in the Law School  39,980

Bill & Molly Dobson Fund of the Ann Arbor Area Community Fdn, Ann Arbor  
For the Molly Dobson Development Summer Internship Fund at the University of Michigan and for the Beth Halloran Endowed Scholarship Fund in the Center for the Education of Women  40,000

Sarah H. Doran, New Providence, New Jersey  
For support in the Stephen M. Ross School of Business  10,000
Linda G. Dorman, Los Angeles, California  
For the Gary J. Dorman Memorial Endowment Fund in the College of Literature, Science, and the Arts  10,000

Connie R. Dunlap, Ann Arbor  
For research in the Medical School  10,000

The Ellison Medical Foundation, Mount Airy, Maryland  
For research in the Medical School  100,000

Fred A. and Barbara M. Erb Family Foundation, Bloomfield Hills  
For research at the University of Michigan  1,000,000

David S. Evans, Chicago, Illinois  
1,965 shares of various corporate common stocks;  
For the Evans Family Fund in the Medical School  76,166

Jay and Wendi Farner Fund of the Community Foundation for Southeast Michigan, Detroit  
For the Elyse (Lakritz) Weinbaum and Gaven Lakritz Research Fund in the Medical School  20,000

Jonathan P. Ferrando, Fort Lauderdale, Florida  
For support in the Department of Athletics  11,440

Fighting Against Sarcoma Together (FAST), Saint Clair  
For research in the Medical School  16,756

Dolores M. Finger, White Lake  
For the Dolores M. and John E. Finger, M.D., Forensic Lectureship Fund in the Medical School in memory of Lee Steiner and John E. Finger  30,300

Stuart M. Finkelstein, New York, New York  
51 shares of SPDR S&P 500 ETF Trust common stock;  
For the Building Fund in the Law School  10,381

Robert J. Fisher, Ypsilanti  
For the Robert J. Fisher Charitable Gift Annuity, for the ultimate benefit of the Medical School  40,000
Food Allergy Research & Education, New York, New York
For the Mary H. Weiser Food Allergy Center Fund and for research in the Medical School 275,000

Ford Motor Company, Dearborn
For research in the College of Engineering 10,000

John B. Frank, Pasadena, California
3082 shares of various corporate common stocks;
For the Building Fund in the Law School 320,946

The Frankel Family Foundation, Inc., Great Neck, New York
For support at the University of Michigan 10,000

Samuel and Jean Frankel Jewish Heritage Foundation, Troy
For the Zvi Y. Gitelman Fellowship Fund and the Todd M. Endelman Fellowship Fund in the College of Literature, Science, and the Arts 250,000

Robert L. Fregolle Jr., Cincinnati, Ohio
2,275 shares of various corporate common stocks;
For the Stephen M. Ross Athletic Campus Fund in the Department of Athletics and for student support in the Stephen M. Ross School of Business 159,061

Eric A. Friedland, New York, New York
For the Stephen M. Ross Athletic Campus Fund in the Department of Athletics 20,000

Barbara R. Friedman-Kohler, West Bloomfield
For support in the College of Engineering 185,000

Bill and Melinda Gates Foundation, Seattle, Washington
For research in the School of Education 2,100,000

Timothy P. Gerios, Chicago, Illinois
For the Timothy P. Gerios Endowed Scholarship Fund in the College of Engineering 10,000

Steven G. Geye, Dundee, Illinois
For research in the Medical School 10,000
Global Probiotics Council, Alexandria, Virginia
   For research in the Medical School  25,000

Nancy W. Goble, Studio City, California
   119 shares of UnitedHealth Group Inc. common stock;
      For the support in the Medical School  13,358

Keow Mei Goh, Ann Arbor
   For research and support in the Medical School  16,000

Goldman, Sachs & Co., Princeton, New Jersey
   For employee matching gifts  23,550

Goldring Family Foundation, Sherman, Connecticut
   For the Goldring Field-Based Education Program Fund in the School of
      Natural Resources and Environment  25,000

Howard J. Gourwitz Philanthropic Fund of the United Jewish Foundation,
   Bloomfield Hills
   For the Rebecca Anne Gourwitz Drum Major Scholarship Fund, for the MMB
      Instrument Endowment Fund, for the Kevin L. Sedatole Marching Band
      Scholarship Fund, the John Wilkins Marching Band Scholarship Fund and the
      1998 Centennial MMB Scholarship Fund in the School of Music, Theatre &
      Dance  21,500

J. Kevin Graffagnino, Saline
   For the Building Fund in the Clements Library  10,000

Great Lakes Protection Fund, Evanston, Illinois
   For research in the college of Engineering  118,750

Daniel A. Greenberg, Farmington Hills
   For the Miriam Baron Zerman Memorial Fund in the College of Literature,
      Science, and the Arts, for support in the Horace H. Rackham School of
      Graduate Studies, for research in the College of Engineering and for Camp
      Michigana  11,000
Robert Z. Gussin, Longboat Key, Florida
  205 shares of Johnson & Johnson common stock;
  For the Robert and Patricia Gussin Endowed Fund and for student support in the Medical School 20,850

James P. Hackett, Grand Rapids
  12,469 shares of Steelcase Inc. Cl A common stock;
  For support in the Medical School 249,941

Michael E. Hanson, Naples, Florida
  485 shares of The Coca-Cola Co. common stock;
  For the Michelle Fry Hanson Scholarship Fund in the School of Nursing 20,222

Julie T. Hartshorn, Grand Junction, Colorado
  For the Dr. Shan R. Baker Collegiate Professorship in Facial Plastic and Reconstructive Surgery Fund in the Medical School 10,000

Gordon S. Hassing, Hilton Head, South Carolina
  For the Dr. Gordon S. and Mrs. Sharon Hassing Scholarship Fund in the Medical School 50,000

Scott A. Henderson, Huntington Woods
  For support in the Medical School and in the Department of Athletics 11,840

Herman Miller Cares, Zeeland
  For the Earl V. Moore Building Renovation and Brehm Pavilion Fund in the School of Music, Theatre & Dance 10,000

Hirshberg Foundation for Pancreatic Cancer Research, Los Angeles, California
  For research in the Medical School 50,000

Samuel B. Holcman, Farmington Hills
  For support in the Department of Athletics 12,040

James & Lynelle Holden Fund, Troy
  For the James and Lynelle Holden Fund Investigative Research Award Fund and for the Charles Woodson Clinical Research Fund in the Medical School 30,000
Samantha B. Holloway, Denver, Colorado
For the Bonderman Travel Fund and the Bonderman Travel Fellowship Program Fund in the College of Literature, Science, and the Arts 105,000

Paul J. Huff, Chicago, Illinois
For the Building Fund in the Law School 10,000

Jeffrey R. Immelt, Fairfield, Connecticut
For the Jeffrey and Andrea Immelt Scholarship Fund in the College of Engineering 250,000

Independent Charities of America, Larkspur, California
For Michigan Radio 36,123

Verne G. Istock, Chicago, Illinois
1,500 shares of JPMorgan Chase & Co. common stock and a cash gift; For the Istock Family Scholarship Fund and the Verne G. Istock Scholarship Fund and other support in the Stephen M. Ross School of Business, for the Verne G. Istock Economics Graduate Student Support Fund and the Donald F. and Arleen G. Warnke Scholarship Fund and other support in the College of Literature, Science, and the Arts, for the Mildred W. Istock Scholarship Fund and the Deborah Loewenberg Ball Scholarship Fund and other support in the School of Education, for research in the Medical School, for the Istock Family Men's Gymnastics Scholarship Fund, the Judy Istock Women's Basketball Scholarship Fund and other support in the Department of Athletics, for the Judith A. Istock Scholarship Fund and other support in the School of Music, Theatre & Dance and for support in the Alumni Association 116,850

Johnson & Johnson, Skillman, New Jersey
For employee matching gifts 16,300

Richard R. Johnson Estate
For support in the Stephen M. Ross School of Business 90,901

Robert Wood Johnson Foundation, Princeton, New Jersey
For research in the Medical School 921,748
Roger C. Johnson, Washington, District of Columbia
   300 shares of American Tower Corp. common stock;
   For the Roger and Carolyn Johnson Scholarship Fund in the College of Literature, Science, and the Arts and for the Stephen M. Ross Athletic Campus Fund in the Department of Athletics 30,962

Jones Family Foundation, Saline
   For the Robert B. Sweet, M.D. Endowment Fund in the Medical School 25,000

Juvenile Diabetes Research Foundation International, New York, New York
   For research in the Medical School 50,000

Fred J. Karsch, Ann Arbor
   For the Fred J. Karsch Collegiate Professorship in Physiology Fund in the Medical School 20,000

Ewing Marion Kauffman Foundation, Kansas City, Missouri
   For research in the Institute for Social Research 321,529

Allan S. Kaufman, Lambertville
   For support in the Department of Athletics 10,160

David L. Kaufman, Virginia Beach, Virginia
   For the Charles L. Kaufman Jr. Scholarship Fund in the College of Literature, Science, and the Arts 10,000

The Wayne T. Kennedy and Lorelei F. Rockwell Family Foundation, San Carlos, California
   For the Charles Barnhill Jr. Scholarship Fund in the Law School 50,000

George L. Kenyon, Ann Arbor
   For the George L. Kenyon Fund for Academic Excellence in the College of Pharmacy 10,000

Goldman Sachs Gives Chris Keogh Fund, Albany, New York
   For the Keogh Family Study Abroad Scholarship Fund in the College of Literature, Science, and the Arts 25,000
C. Robert Kidder and Mary G. Kidder Fund, Columbus, Ohio
For the Kidder Residency in the Arts Fund in the College of Literature, Science, and the Arts 25,000

Gladys H. Knoll, Ann Arbor
1,170 shares of various corporate common stocks;
For the Glenn Knoll Undergraduate Scholarship Fund in the College of Engineering 100,230

Joan C. Kreager, Fort Myers, Florida
For the Carl A. and Joan C. Kreager Concussion Research Fund in the School of Kinesiology 10,000

David E. Krehbiel, Ann Arbor
70 shares of 3M Co. common stock;
For the Blavin Scholars Program Fund at the University of Michigan, for student support in the School of Social Work and for the University Musical Society 11,146

F. Edward & Carol J. Lake Charitable Fund, Phoenix, Arizona
For the Carol J. and F. Edward Lake Community Health Initiative Fund in the School of Nursing 50,000

James R. Lang, Saline
For the James R. Lang Scholarship Fund in the College of Pharmacy 10,000

Ursula K. Lapeza Estate
For support in the University Library and for the University Musical Society 1,165,072

Michael J. Lashendock, Norwalk, Connecticut
368 shares of Citigroup Inc. common stock and a cash gift;
For the Lashendock Family Swimming and Diving Scholarship Fund and other support in the Department of Athletics 32,129

Larry D. Leinweber, Bloomfield Hills
9,819 shares of various corporate common stocks;
For the Leinweber Software Scholars Program Fund and the Leinweber Software Program Fund in the College of Engineering 581,491
The Leukemia and Lymphoma Society, White Plains, New York
For research in the Life Sciences Institute and in the Medical School 352,079

Edward C. and Linda Dresner Levy Foundation, Detroit
For the Emerging Scholars Program of the A. Alfred Taubman Medical Research Institute Fund in the Medical School 50,000

Jane W. Linsky, New York, New York
For the Jane W. Linsky Charitable Remainder Unitrust, for the ultimate benefit of the College of Literature, Science, and the Arts 50,000

Loeb Classical Library Foundation, Cambridge, Massachusetts
For research in the College of Literature, Science, and the Arts 29,500

David M. Love, La Jolla, California
For the David M. Love MBA Scholarship Fund in the Stephen M. Ross School of Business 10,000

Mary T. Lucchesi, Cleveland, Ohio
For the Tom and Mary Lucchesi Family Scholarship Fund at the University of Michigan 20,000

James E. Lurie, Bethesda, Maryland
For support in the Law School 10,000

John W. Madigan, Winnetka, Illinois
For the John and Holly Madigan Student Publications Scholarship Fund and the Student Publications Building Fund at the University of Michigan 250,000

Edward L. Maier Sr., Punta Gorda, Florida
For the Edward L. Maier Sr. and Mary Jo Maier Fund in the College of Engineering 34,956

Marigot LTD T/A Celtic Sea Minerals, Carrigaline, Ireland
For research in the Medical School 49,968

Chris Marinakos, Scottsdale, Arizona
For support in the Department of Athletics 10,000
Marine Charitable Foundation, San Fernando, California
   For support at the University of Michigan  10,000

Richard E. Marsh, San Marino, California
   For student support in the College of Literature, Science, and the Arts  800,000

Toni M. Mayfield, Southlake, Texas
   For student support and other support in the Department of Athletics  17,800

Susan H. McCannell, Burke, Virginia
   294 shares of various corporate common stocks;
   For the Robert J. McCannell Scholarship Fund in the College of Literature,
   Science, and the Arts  20,597

Martha E. McClatchey, Ann Arbor
   For the Kenneth D. McClatchey Endowed Scholarship Fund in the Medical
   School  18,000

Richard K. McCord, Findlay, Ohio
   For support in the Department of Athletics  10,960

James S. McDonnell Foundation, Saint Louis, Missouri
   For the McDonnell Foundation Postdoctoral Fellowship Fund in the College
   of Literature, Science, and the Arts  100,000

Anita Mehra, Ann Arbor
   For the Mehra Endowed Scholarship Fund in the School of Music, Theatre &
   Dance  100,000

Randy Mehrberg and Michele Schara Family Foundation, Princeton, New
   Jersey
   For the Law School Gifts in Honor of Evan Caminker Fund in the Law School  15,000

Michigan State Bar Foundation, Lansing
   For support in the Law School  37,700

Monroe-Brown Foundation Fund at the Kalamazoo Community Foundation,
   Kalamazoo
   For the Maria Reinhardt DeCesare Research Fund in the Medical School  15,000
Michael P. Morris, Zionsville, Indiana
For research in the Medical School, in memory of Mildred Barnhorst $17,000$

Kenneth H. Mortenson, New York, New York
300 shares of Marriott International Inc. Cl A common stock;
For support in the Department of Athletics $14,626$

Charles Stewart Mott Foundation, Flint
For support in the University Hospitals and at the University of Michigan-Flint $50,125$

Mary C. Murphy Estate
For the Percy and Mary Murphy Endowed Children's Research Fund in the Medical School $800,000$

Paula M. Muvrin Estate
For support in the University Hospitals $20,000$

The National Hemophilia Foundation, New York, New York
For research in the Life Sciences Institute $21,000$

National Multiple Sclerosis Society, New York, New York
For research and support in the Medical School $62,231$

National Neuromonitoring Services, LLC, San Antonio, Texas
For the National Neuromonitoring Services Scholarship Fund in the School of Kinesiology $50,000$

Cyndi Nazarian, Agoura Hills, California
For the Lawrence B. Seewack Adrenal Cancer Research Fund in the Medical School $16,700$

Craig H. Neilsen Foundation, Encino, California
For research in the Medical School $120,000$

For support at the University of Michigan $50,000$
Ronald and Paulette Nessim Fund of the Schwab Charitable Gift Fund, San Francisco, California  
For the Building Fund and other support in the Law School  
15,000

George Nishioka Estate  
For the Nishioka Family Endowed Scholarship Fund and the Nishioka Family Endowed Scholarship Fund in Anatomy in the Medical School  
1,125,000

Gary M. Olson, Laguna Niguel, California  
For the Judy and Gary Olson Doctoral Scholarship Fund in the School of Information  
50,000

Oracle Racing Inc., Walnut, California  
For research in the College of Engineering  
40,000

David and Lucile Packard Foundation, Los Altos, California  
For the Packard Fellowship Grant Fund and for research in the College of Literature, Science, and the Arts  
175,000

Elsa U. Pardee Foundation, Midland  
For research in the Medical School  
161,000

Drs. Kamlesh and Deepika Parekh Fund of the Fidelity Charitable Gift Fund, Cincinnati, Ohio  
For student support in the School of Public Health  
10,000

Timothy J. Patton, Ann Arbor  
For support in the Department of Athletics  
12,240

Jeffrey M. Pawlik, Howell  
For support in the Department of Athletics  
14,000

Steven W. Percy Revocable Trust, Akron, Ohio  
For the Steven W. Percy Erb Institute Scholarship Fund in the School of Natural Resources and Environment  
20,000

Karen & Drew Peslar Foundation, Birmingham  
For the Building Fund in the Clements Library  
30,000
PhRMA Foundation, Washington, District of Columbia
   For research in the Medical School 25,000

PNC Foundation, Troy
   For support in the University Hospitals 10,000

Ellen I. Pochert Estate
   For research in the Medical School 225,000

Richard L. Postma, Holland
   For the Stephen M. Ross Athletic Campus Fund in the Department of Athletics 500,000

Praxair Inc., Danbury, Connecticut
   For research at the University of Michigan 20,000

Martin R. Prince Charitable Foundation, New York, New York
   For research in the College of Engineering 50,000

Susan E. Quackenbush, Ann Arbor
   For the Susan E. Quackenbush Charitable Gift Annuity, for the ultimate benefit of the School of Information 10,000

Andrew J. Raab, San Mateo, California
   3,325 shares of Arch Capital Group Ltd. common stock; For the Raab Family Michigan Marching Band Scholarship Fund in the School of Music, Theatre & Dance and the Stephen M. Ross Athletic Campus Fund in the Department of Athletics 251,437

Ahmad Rahbar, Wheeling, West Virginia
   For the Habibollah and Masomeh Rahbar Memorial Scholarship Fund in the Medical School 100,000

Robert T. Rahr, New York, New York
   For the Rahr Family Men's Tennis Scholarship Fund in the Department of Athletics 25,000
Tamara K. Real, Ann Arbor
For the Carl Rinne Lewy Body Dementia Support, Education and Awareness Fund in the Medical School and for Michigan Radio 50,040

Gary R. Rice, Wilton, Connecticut
For student support in the College of Literature, Science, and the Arts 10,000

David W. Riddell, Glenview, Illinois
For the David W. Riddell Charitable Remainder Unitrust, for the ultimate benefit of the Department of Athletics and a cash gift for support in the Department of Athletics 296,891

River City Foundation, Rockford
For the River City Women's Basketball Scholarship Fund in the Department of Athletics 96,432

Rockwell Automation, Milwaukee, Wisconsin
For support in the College of Engineering 15,000

Richard H. Rogel, Avon, Colorado
85 shares of Amazon.com Inc. common stock;
For support at the University of Michigan 56,604

Roger L. Rosenberger, Miami, Florida
For student support in the College of Literature, Science, and the Arts 10,000

David Rosevelt, Dexter
For support in the Department of Athletics 11,160

Alfred and Jane Ross Foundation, Inc., New York, New York
For the Nancy King Oboe Studio Fund in the School of Music, Theatre & Dance 10,000

Stephen M. Ross, New York, New York
For the Building Fund in the Stephen M. Ross School of Business 588,117

Robert B. Rothschild Trust, Holderness, New Hampshire
For the Sara and Robert Rothschild Global Health Scholars Program Fund in the School of Nursing 100,000
<table>
<thead>
<tr>
<th>Name and Address</th>
<th>Amount</th>
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<tr>
<td><strong>Raymond W. Ruddon Jr., Ann Arbor</strong></td>
<td>11,000</td>
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<tr>
<td>For the Raymond W. Ruddon, M.D., Ph.D. Research Fund in Cancer Biology in the Medical School</td>
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<tr>
<td><strong>Marjorie A. Ruddon-Gurnik, Mendham, New Jersey</strong></td>
<td>19,411</td>
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<tr>
<td>250 shares of Wyndham Worldwide Corp. common stock; For the Raymond W. Ruddon, M.D., Ph.D. Research Fund in Cancer Biology in the Medical School</td>
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<td><strong>Rygate LLC, Clarkston</strong></td>
<td>10,000</td>
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<td>For the C.S. Mott Children's Hospital Golf Classic Benefit Fund</td>
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<td><strong>S &amp; G Press and Machinery Sales, LLC, Fraser</strong></td>
<td>21,500</td>
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<td>For the C.S. Mott Children's Hospital Golf Classic Benefit Fund and for student support in the College of Literature, Science, and the Arts</td>
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<td><strong>Saeed M. Farhat Trust, Ann Arbor</strong></td>
<td>15,000</td>
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<tr>
<td>For the Saeed M. Farhat M.D. Endowed Lecture Fund in the Medical School</td>
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<td><strong>Perry J. Samson, Ann Arbor</strong></td>
<td>100,030</td>
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<tr>
<td>For the Perry J. Samson Student Support Fund in the College of Engineering and for Michigan Radio</td>
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<td><strong>Stephen W. Sanger, Wayzata, Minnesota</strong></td>
<td>2,311,200</td>
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<td>40,000 shares of General Mills Inc. common stock; For the Sanger Leadership Initiative Fund in the Stephen M. Ross School of Business</td>
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<td><strong>Marc and Susan Schechter Philanthropic Fund of the United Jewish Foundation, Bloomfield Hills</strong></td>
<td>10,000</td>
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<tr>
<td>For the Marc and Susie Schechter Scholarship Fund (MBA) in the Stephen M. Ross School of Business and for the Robert V. Schechter Research Fund for Pancreatic Cancer in the Medical School</td>
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</tr>
<tr>
<td><strong>The Shirley K. Schlafer Foundation, Birmingham</strong></td>
<td>85,000</td>
</tr>
<tr>
<td>For the Edith S. Briskin/Shirley K. Schlafer Foundation Endowed Professorship in Pediatrics Fund and for the Emerging Scholars Program of the A. Alfred Taubman Medical Research Institute Fund in the Medical School</td>
<td></td>
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Wallace C. Schloerke, Ames, Iowa
   For the Wallace C. Schloerke Charitable Remainder Unitrust, for the ultimate benefit of the School of Education  12,045

Edward R. Schulak, Birmingham
   For the University Musical Society  10,000

David Seewack, Beverly Hills, California
   For the Lawrence B. Seewack Adrenal Cancer Research Fund in the Medical School  16,667

Tina Seewack, Oak Park, California
   For the Lawrence B. Seewack Adrenal Cancer Research Fund in the Medical School  16,700

Shang Hai Yue-Guang Electrical Control Equipment, Inc., Shanghai, China
   For research in the College of Engineering  87,500

David P. Shapiro, New York, New York
   For the David Shapiro and Abigail Pogrebin Scholarship Fund for Men's Basketball in the Department of Athletics  50,000

Lynn B. Singer, Chicago, Illinois
   77 shares of International Business Machine Corp. common stock; For the Lynn B. Singer Endowed Scholarship Fund in the School of Public Health  10,323

Alfred P. Sloan Foundation, New York, New York
   For research in the Gerald R. Ford School of Public Policy  252,891

Philip L. Smith, Cordillera, Colorado
   40 shares of Amazon.com Inc. common stock; For support in the Stephen M. Ross School of Business  25,446

Peter and Betsy Snow Fund at Schwab Charitable Fund, San Francisco, California
   For the Laurie Snow Promise Fund for Individualized Cancer Research in the Medical School, in memory of Laurie Snow  25,000
Philip Sotiroff, Naples, Florida
For support in the Law School  10,000

The Spencer Foundation, Chicago, Illinois
For support in the Institute for Social Research and for research in the School of Education  355,354

Stephanie A. Spillane, Novi
For the Dr. James A. McNamara Endowed Orthodontic Student Fellowship Fund in the School of Dentistry  10,000

William Stamelos Fund of Dechomai Foundation, Inc, Jacksonville, Florida
For the William and Electra Stamelos Gallery Fund at the University of Michigan-Dearborn  267,811

Janet S. Steere, Chelsea
50 shares of Walt Disney Co. common stock;
For support in the College of Engineering and in the College of Literature, Science, and the Arts  11,653

Susan Stoltz, Royal Oak, Maryland
For the Stoltz Fibromyalgia and Chronic Pain Research Gift Fund in the Medical School  50,000

Thomas F. Sweeney, Birmingham
300 shares of Metlife Inc. common stock and a cash gift;
For the Tom and Susan Sweeney Merit Scholarship Fund in the College of Literature, Science, and the Arts and for support in the Department of Athletics  15,574

Alan B. Tarr Estate
For the Alan B. Tarr Charitable Remainder Unitrust, for the ultimate benefit of the College of Literature, Science, and the Arts  503,270

The Taubman Foundation, Bloomfield Hills
For the A. Alfred Taubman Medical Research Institute Fund in the Medical School, in memory of Linda Kughn  10,000
Robert F. Taylor, Milwaukee, Wisconsin
  645 shares of Starbucks Corp. common stock;
  For the Taylor Opportunity Fund in the Medical School 39,613

John Templeton Foundation, West Conshohocken, Pennsylvania
  For research in the Institute for Social Research 376,256

Texas Instruments, Dallas, Texas
  For research in the College of Engineering 25,000

Bruce E. Thal, Birmingham
  70 shares of Allergan PLC common stock;
  For the Ileane and Bruce E. Thal Family Fund in the College of Literature,
  Science, and the Arts 21,761

Teri Threadgill McMahon, Decatur, Georgia
  130 shares of Visa Inc. Cl A common stock;
  For the Douglas A. Kahn Collegiate Professorship Fund in the Law School 10,120

  For the University Musical Society 25,000

Trinity Health, Livonia
  For support in the School of Public Health 10,000

Valerie A. Trotman, Weston, Massachusetts
  For support in the University Hospitals 50,000

Tomohiro Tsuchiya, Chiyoda-Ku, Tokyo, Japan
  For research in the Law School 30,000

Helen R. Uete, St Pete Beach, Florida
  For the Dr. Hiroyuki and Mrs. Helen Rinehart Uete Fellowship Fund in
  Japanese Studies in the College of Literature, Science, and the Arts, for the
  Dr. Hiroyuki and Mrs. Helen Rinehart Uete Fellowship Fund in Mechanical
  Engineering in the College of Engineering and for support in the Department
  of Athletics 42,480
Underground Printing, Inc., Ann Arbor
For the Lloyd and Laurie Carr Cancer Fund in the University Hospitals, and for the Chad Tough Fund and the Charles Woodson Endowed Clinical Research Fund in the Medical School 11,867

Union 4 Life, Chelsea
For research in the Medical School 12,000

Union Pacific, Washington, District of Columbia
For support in the College of Engineering and the College of Literature, Science, and the Arts 25,000

UnitedHealthcare of Michigan, Southfield
For support in the University Hospitals 24,000

John H. Varney Estate
For the President's Fund 10,002

Ted and Jane Von Voigtlander Foundation, Howell
For the C.S. Mott Children's & Von Voigtlander Women's Hospital 1,500,000

The Wallace Family Fund of the Silicon Valley Community Foundation, Mountain View, California
For the Richard P. and Mara F. Wallace Scholarship Fund in the College of Engineering 100,000

Julian H. Wan, Ann Arbor
For support in the Department of Athletics 10,320

Gail L. Warden, Grosse Pointe
For support in the School of Nursing 20,000

John D. Warner, Seattle, Washington
132 shares of Vanguard Mid-Cap Index Fund; For the John D. Warner Endowed Scholarship Fund in the College of Engineering 20,455
Howard C. Webber Jr., Rochester, New York
For the Howard C. Webber Jr. Charitable Gift Annuity, for the ultimate benefit of the Department of Athletics and the Stephen M. Ross School of Business 109,677

Janine J. Weins Estate
For the Janine Johnson Weins Endowed Professorship Fund in the College of Engineering 373,412

Robert E. Welke M.D., Mahomet, Illinois
For the Welke Family Medical Scholarship Fund in the Medical School 34,000

Paul A. Weller, Grand Rapids
For support in the Department of Athletics 19,265

Gary and Mary West Health Policy Center, Washington, District of Columbia
For support in the School of Public Health 10,000

William P. White, Farmington
For support in the Department of Athletics 14,640

Robert J. Wilensky, Washington, District of Columbia
135 shares of Vanguard Small-Cap ETF common stock;
For support in the College of Literature, Science, and the Arts 15,127

Alfred M. Wolin, Warren, New Jersey
950 shares of Facebook Inc. common stock;
For the Gershwin Operating Fund in the School of Music, Theatre & Dance 100,558

Thomas B. Woodworth, Sanibel, Florida
For the Upjohn Woodworth Professorship Fund and research in the Medical School and for support in the University Hospitals 30,000

Joseph A. Zangara, Basking Ridge, New Jersey
For the Zangara Research Fund and the Jake Zangara Pediatric Nephrology Experimental Research Fund in the Medical School 10,000

Roger Zatkoff, Birmingham
For support in the Department of Athletics 14,880
Stanley R. Zax, Beverly Hills, California
   For support in the Law School 10,000

Smilka Zdravkovska, Ann Arbor
   250 shares of various corporate common stocks;
   For the Petar and Zdravka Zdravkovski Fund in the Center for the Education of Women 20,583

Frederick H. Zeitz, Winchester, Massachusetts
   For the Frederick H. Zeitz Charitable Gift Annuity, for the ultimate benefit of the College of Engineering 12,000
ADDITIONAL GIFTS RANGING FROM $5,000 TO $9,999

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Nikolas A. Bletsos, Huntington Beach, California
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One Steinway & Sons grand piano for the School of Music, Theatre & Dance

**Intel Corporation, Santa Clara, California**
One computer system containing an Intel microprocessor and an Altera FPGA with Intel QuickAssist technology for the College of Engineering

**Phase Technology, Richmond, British Columbia, Canada**
One refurbished petroleum analyzer, one 5-pack of pipette tips, and one 5-pack of dryer desiccant for the College of Engineering